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UNISON national health and safety seminar / Belfast 2019

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# Violence in the work place

Alan Lofthouse, National  
UNISON Health Service Group



# Violence at work

- What is violence at work?  
“Any incident in which an employee is abused, threatened or assaulted in circumstances related to work” (HSE)
- Who does it affect?
- Why take action?



# The Law

- Health and safety law (HSWA and MHSWR)
- Assaults on Emergency Workers (Offences) Act 2018
- 1861 Offences against the Persons Act and Scottish Common Law Aggravation
- Other legislation
  - Emergency Worker (Obstruction/Scotland) Acts
  - Criminal Justice and Immigration Act (Nuisance or disturbance on hospital premises provisions)
  - Protection from Harassment Act



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# UNISON Campaign aims:

- It is not part of the job
- Same legal protection for all public service staff
- Preventive approach
- Reducing lone working
- Counselling and support



# Successful campaigning!

## Liverpool signs up to UNISON's End Violence at Work charter

City council becomes first to make union's charter a key part of its commissioning process



**UNISON's Violence at Work Charter**  
Campaigning for an end to violence at work  
in the community sector

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 Latest news



It's time to end poverty wages  
exploitative practices

Posted on 2 March 2019

# UNISON position in the NHS

## National

- Lobbying and influencing
- FoI and HSJ work
- National forums (SPF, NASPF)
- Guidance, training and support

## Local

- Branches
- H&S representatives
- Partnership working



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# Organisational health and culture

- Links to organisational culture
- Performance (Activity & financial) vs. safety
- UNISON/HSJ Data gathered from Fol for 2016-17
- Organisational commitment
  - Appropriate line manager support
  - Perception/value of reporting
  - Organisation's motivation to protect and prevent
  - People around them are properly trained

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HEALTH  
CHECK



# The NHS context

## NHS Staff Survey 2017

74,329 people (15.24%) reported that had experienced physical violence & aggression from patients, relatives or public in the last 12 months<sup>1</sup>

The issue is especially acute in Ambulance Trusts where an average of 6,312 people (34%) of staff reported that they had experienced physical violence/aggression from patients, relatives or public in last 12 months.

## NHS Staff Survey 2018

14.5% staff reported physical violence (improvement)

33.3% ambulance staff

Mental Health / Learning disability trusts also continue to have higher than average incidences of violence, with 1 in 5 staff having experienced violence from the public while at work in the past year (20.2%)

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# The financial cost

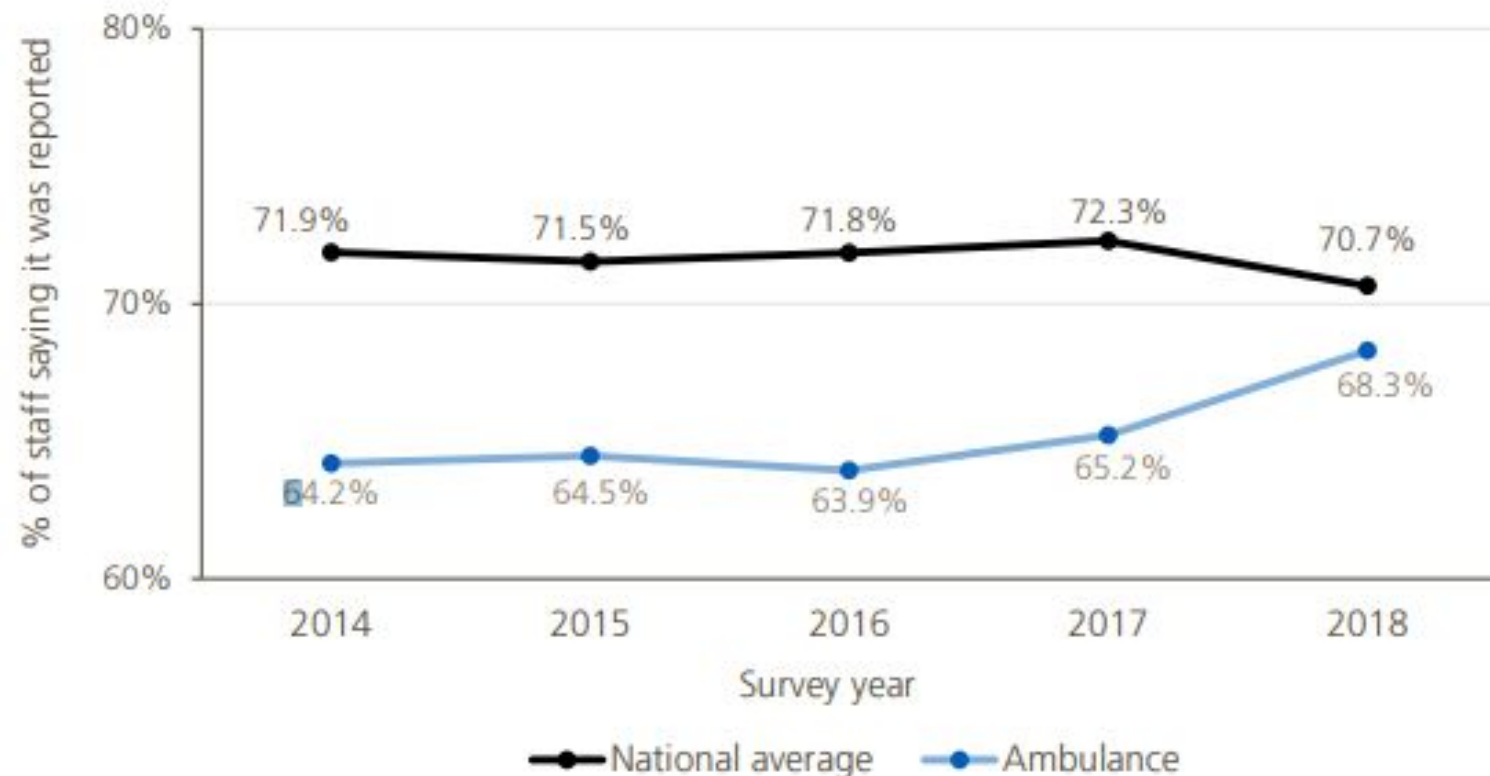
The costs of violence and abuse go beyond the £49,000,000 paid out via litigation<sup>1</sup> and £192,000,000<sup>2</sup> for security services to protect staff.

<sup>1</sup> NHS Resolution, 2018

<sup>2</sup> NHS England

# Reporting

q12d - The last time you experienced physical violence at work, did you or a colleague report it?



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# NHS Recommendations

## Governance

- National role and responsibilities further clarified
- Holding Boards to account i.e. CQC, KLOE
- Effective data collection and analysis
- Strategic guidance and support

## Staff Support

- Analysis and evaluation of current training
- Ensuring Executive level commitment
- Consistent support to staff
- National bodies working together e.g. NHS, CPS etc
- Creating safe environments culturally and physically

## Public Awareness

- National NHS campaign focused on staff and how we support them
- Clear statement of support

## Physical environments

- Creating therapeutic environments
- Improving communication
- Environmental reviews

# Next steps for the NHS

2018/19

- Agree funding with DHSC
- Agree central support arrangements with DHSC
- Agree CQC monitoring
- Agreement with Crown Prosecution Service (prosecutions)
- Finalise options appraisal in order to commence build of national data collection tool
- Begin to develop plans for all Ambulance Providers

2019/20

- Develop a Violence Reduction Strategy
- Agree future training and development for staff
- Develop national staff support packages
- Develop toolkits for Providers to undertake Assessments, develop Interventions and Measure progress (AIM)
- Begin to develop plans for Mental Health Providers
- Commence bodycam pilots
- Undertaken public awareness campaign
- Finalise build of national data collection tool
- Begin analysis of incidents and design targeted interventions
- Ensure correlation between sickness, retention and violence is captured

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# Prevention is better than cure

- Proactive versus reactive
- Early engagement with staff and their representatives
- What can be done to make the work safer?
- Don't rely on legislation and PPE to deal with violence





# Health and safety reps

## Roles

- Investigate potential hazards
- Consult members on working conditions
  - Lobby employers to improve safety
- Support members with complaints about safety

## Legal rights of Health and Safety reps

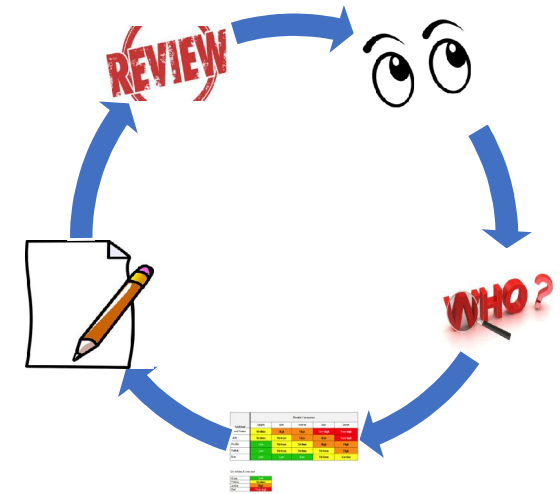
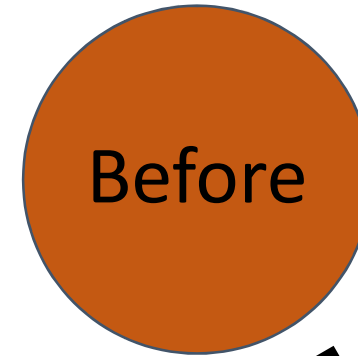
- Paid time off
- Approved training
  - Facilities

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# The learning cycle



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# HSE - The Management Standards

Demands – this includes issues such as workload, work patterns and the work environment

Control – how much say the person has in the way they do their work

Support – this includes the encouragement, sponsorship and resources provided by the organisation, line management and colleagues

Relationships – this includes promoting positive working to avoid conflict and dealing with unacceptable behaviour

Role – whether people understand their role within the organisation and whether the organisation ensures that they do not have conflicting roles

Change – how organisational change (large or small) is managed and communicated in the organisation

**Strained!**  
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# Chimp Brain



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# Content of violence training

1. Legal context
2. Models of violence
3. Non-physical skills
- 4. Physical interventions**
5. Organisational capacity and procedures
6. Post incident reactions

# Dynamic Risk Assessment

- If a worker is given the skills to be able to carry out a dynamic risk assessment, they would be able to identify hazards on the spot and take action before the situation becomes more serious.
- What information do they need?
- What impacts on the person's ability to assess?
- Right to withdraw to a place of safety
- Supporting staff decisions



# Hierarchy of controls

Elimination - Redesign the job or substitute a substance so that the hazard is removed or eliminated.

Substitution - Replace the material or process with a less hazardous one.

Engineering controls - for example use work equipment or other measures

Administrative Controls - These are all about identifying and implementing the procedures you need to work safely.

Personal protective clothes and equipment - Only after all the previous measures have been tried and found ineffective in controlling risks to a reasonably practicable level, must personal protective equipment (PPE) be used. Workers must be trained in the function and limitation of each item of PPE.

# Recommendations

- Organisational commitment on violence and aggression
- Agree safe working practices
- Consult with trade unions reps
- Review risk assessments – including controls
- Be open and honest with staff
- Provide support to those involved in incidents
- Prosecute offenders
- LEARN!

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## If a member get assaulted make sure:

- It is reported
- The members gets all medical counseling and support required
- Legal advice in case of personal injury claim
- Risk assessments updated/lessons learnt



# Activity

In groups

Discuss the issue of workplace violence in your organisation

- How have you approached the issue?
- What successes have you had?
- What are the barriers and how to you plan to overcome them
- Feedback – 1 action to take forward in branch

